

# BEGA VALLEY SHIRE COUNCIL

Bega Valley Shire Council  
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## 2015 Budget



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# Budget Summary 2014-15

For every \$100 we spend

**\$29**

Water & Sewer Services

**\$9**

Waste Management

**\$6**

Park, Beaches & Recreation

**\$5**

Repayment of Borrowings

**\$4**

Planning & Development

**\$4**

Service Delivery

**\$3**

Children Services

**\$3**

Community Services

**\$3**

Economic Development

**\$3**

Environmental

**\$2**

Cultural

**\$2**

Governance

**\$1**

Public Health & Safety

**\$14**

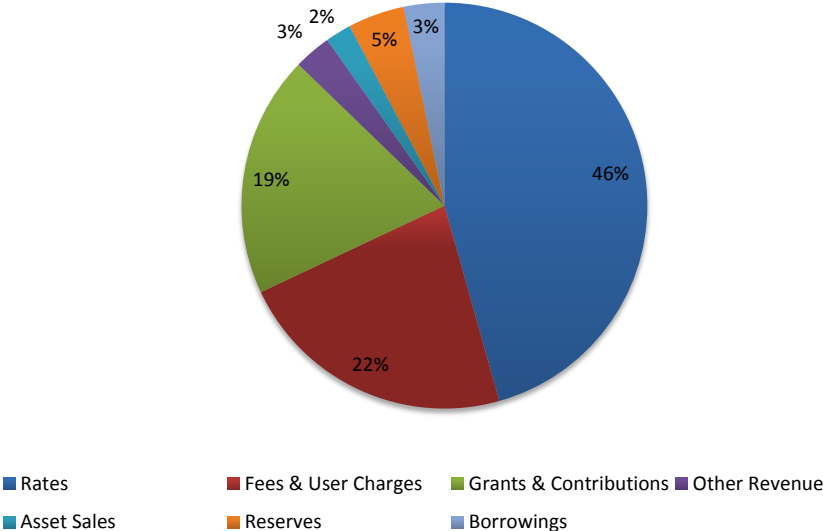
Renewal & Upgrades of Other  
Community Assets

**\$12**

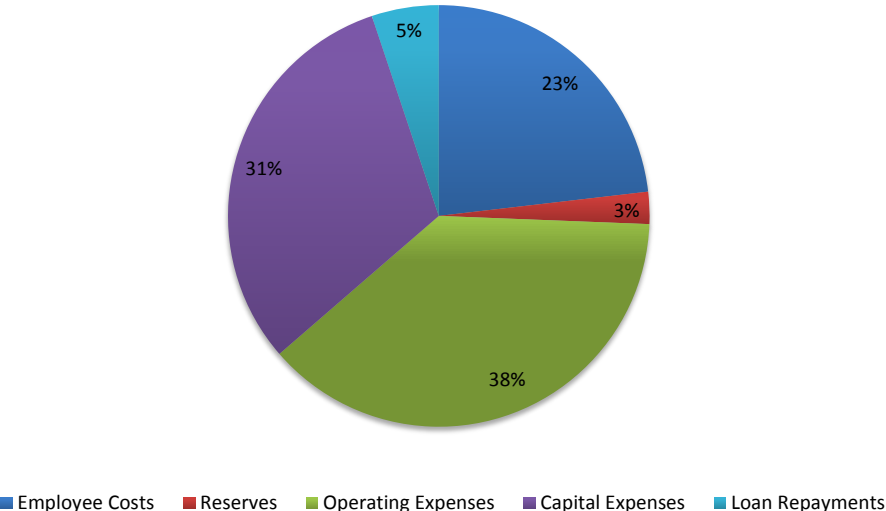
Maintenance & Operation of  
Other Community Assets

\* For every \$100 we spend, only \$46 are rate dollars. The other \$54 is from Grants, Fees and Charges

# sourcing our funds



# spending our funds



# Bega Valley Shire Council

## Income Statement for the Years ending 30 June 2015

<b>Income from Continuing Operations</b>	
<b>Revenue:</b>	
Rates & Annual Charges	44,770,000
User Charges & Fees	21,921,260
Interest & Investment Revenue	2,073,000
Other Revenues	595,205
Grants & Contributions provided for Operating Purposes	14,007,450
Grants & Contributions provided for Capital Purposes	5,108,000
<b>Other Income:</b>	
Net gains from the disposal of assets	
Joint Ventures & Associated Entities	
<b>Total Income from Continuing Operations</b>	<b>88,474,915</b>
<b>Expenses from Continuing Operations</b>	
Employee Benefits & On-Costs	27,795,910
Borrowing Costs	2,178,000
Materials & Contracts	24,073,435
Depreciation & Amortisation	23,409,000
Impairment	
Other Expenses	7,230,200
Interest & Investment Losses	
Net Losses from the Disposal of Assets	
Joint Ventures & Associated Entities	
<b>Total Expenses from Continuing Operations</b>	<b>84,686,545</b>
<b>Operating Result from Continuing Operations</b>	<b>3,788,370</b>
Discontinued Operations - Profit/(Loss)	
<b>Net Profit/(Loss) from Discontinued Operations</b>	
<b>Net Operating Result for the Year</b>	<b>3,788,370</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(1,319,630)</b>

# Bega Valley Shire Council

## Balance Sheet for the Years ending 30 June 2015

<b>ASSETS</b>	
<b>Current Assets</b>	
Cash & Cash Equivalents	50,468,042
Receivables	7,553,846
Inventories	591,000
Other	537,000
<b>Total Current Assets</b>	<b>59,149,888</b>
<b>Non-Current Assets</b>	
Receivables	61,000
Infrastructure, Property, Plant & Equipment	991,194,113
<b>Total Non-Current Assets</b>	<b>991,255,113</b>
<b>TOTAL ASSETS</b>	<b>1,050,405,001</b>
<b>LIABILITIES</b>	
<b>Current Liabilities</b>	
Payables	11,418,757
Borrowings	2,453,000
Provisions	6,961,000
<b>Total Current Liabilities</b>	<b>20,832,757</b>
<b>Non-Current Liabilities</b>	
Borrowings	33,478,310
Provisions	4,939,000
<b>Total Non-Current Liabilities</b>	<b>38,417,310</b>
<b>TOTAL LIABILITIES</b>	<b>59,250,067</b>
<b>Net Assets</b>	<b>991,154,934</b>
<b>EQUITY</b>	
Retained Earnings	549,613,934
Revaluation Reserves	441,541,000
Council Equity Interest	991,154,934
<b>Total Equity</b>	<b>991,154,934</b>

# Bega Valley Shire Council

## Cashflow Statement for the Years ending 30 June 2015

<b>Cash Flows from Operating Activities</b>	
<b>Receipts:</b>	
Rates & Annual Charges	44,761,157
User Charges & Fees	14,917,313
Interest & Investment Revenue Received	2,073,000
Grants & Contributions	18,989,382
Other Receipts	595,205
<b>Payments:</b>	
Employee Benefits & On-Costs	(21,783,822)
Materials & Contracts	(19,608,170)
Borrowing Costs	(2,178,000)
Other Payments	(11,469,200)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>26,296,867</b>
<b>Cash Flows from Investing Activities</b>	
<b>Receipts:</b>	
Sale of Infrastructure, Property, Plant & Equipment	2,034,000
Purchase of Infrastructure, Property, Plant & Equipment	(32,322,423)
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(30,288,423)</b>
<b>Cash Flows from Financing Activities</b>	
<b>Receipts:</b>	
Proceeds from Borrowings & Advances	3,170,000
<b>Payments:</b>	
Repayment of Borrowings & Advances	(2,868,000)
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>302,000</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(3,689,556)</b>
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	<b>54,157,597</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>50,468,042</b>
<hr/>	
Cash & Cash Equivalents - end of the year	50,468,042
Investments - end of the year	
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>50,468,042</b>

# RESERVES

## GENERAL FUND

Description	Opening Balance	Transfers To	Transfers From	Closing Balance
Airport [Passenger Levy]	-	109,800	-	109,800
Animal Control	32,106	-	-	32,106
Asset Replacement	156,271	146,000	-	302,271
Bega Sporting Ground Improvement	36,320	-	-	36,320
Bermagui Pre-School	3,295	-	-	3,295
Candelo Park Maintenance	9,197	-	-	9,197
Cemetery Improvements	29,654	-	-	29,654
Brighter Futures [Vehicle Replacement]	30,000	-	-	30,000
Children Services Reserves	789,749	-	(47,750)	741,999
Committee Funds [Cemetery]	443,729	-	-	443,729
Narira Village	102,751	-	-	102,751
Committee Funds [On Track]	24,816	-	-	24,816
Committee Funds [Tathra Wharf]	2,351	-	-	2,351
Committee Funds [Halls]	27,640	-	-	27,640
Council Buildings	17,200	-	-	17,200
Election Expenses	92,890	55,000	-	147,890
ELE [Ageing & Disability]	40,611	-	-	40,611
Employee Leave Entitlement	1,896,165	-	-	1,896,165
Environmental Management	7,297	100,000	(100,000)	7,297
Foreshore Projects	24,658	-	-	24,658
Energy Efficiency Fund	124,536	70,000	(70,000)	124,536
Information Technology Facilities	377,000	-	-	377,000
Insurance Reimbursement [Dickinson Park]	131,700	-	-	131,700
LPMA Crown Reserve	69,996	-	-	69,996
Merimbula Jetty Maintenance and Improve	33,143	-	-	33,143
Mirador Asset Protection Development	150,000	-	-	150,000
Ocean Lifeguards [SV]	15,550	-	-	15,550
Old Bega Racecourse Development	32,815	-	-	32,815
Operational Examination Contingency	190,168	-	-	190,168
Plant Replacement	1,297,852	65,900	-	1,363,752
Property Sale 73 Upper St	278,748	-	-	278,748
Property Development	1,184,346	264,000	-	1,448,346
Public Halls	46,506	-	-	46,506
Quarries and Gravel Pits	415,081	-	-	415,081
Saleyards	36,381	-	-	36,381
Sportsground [SV]	356,022	-	-	356,022
VIC and Tourism [SV]	267,158	186,000	-	453,158
Tathra Beach Reserve	61,904	-	-	61,904
Tura Beach Country Club Crown Land	13,197	-	-	13,197
LIRS Subsidy	-	122,320	-	122,320
Unspent Grant [Council Contribution]	54,227	-	-	54,227
Workforce Strategy [Cadets & Trainees]	282,900	-	(282,900)	-
Waste Management [Other]	663,392	-	-	663,392
<b>GENERAL FUND INTERNAL RESERVES</b>	<b>9,849,322</b>	<b>1,119,020</b>	<b>(500,650)</b>	<b>10,467,692</b>



# RESERVES

## GENERAL FUND

Unspent Grants	-	-	-	-
Unspent Loans	91,421	-	-	91,421
Stormwater Management [Annual Charge]	-	-	-	-
Waste Management [Domestic]	3,369,182	-	(515,000)	2,854,182
S94 - Carparking	1,173,652	-	-	1,173,652
S94 - Public Reserve Acquisition	355,329	-	-	355,329
S94 - Recreational Facilities	126,257	-	-	126,257
S94 - Rural Roads	100,680	-	-	100,680
S94 - South Pambula	20,052	-	-	20,052
S94 - Urban Roads	119,379	-	-	119,379
Other Contribution - Tathra Estate	41,000	-	-	41,000
<b>GENERAL FUND EXTERNAL RESERVES</b>	<b>5,396,952</b>	<b>641,000</b>	<b>(1,156,000)</b>	<b>4,881,952</b>
<b>GENERAL FUND TOTAL</b>	<b>15,246,274</b>	<b>1,760,020</b>	<b>(1,656,650)</b>	<b>15,349,644</b>

## WATER FUND

Description	Opening Balance	Transfers To	Transfers From	Closing Balance
Employee Leave Entitlement	57,900	-	-	57,900
Asset Replacement	2,211,244	-	-	2,211,244
Loan Repayments	-	-	-	-
New Works	5,746,342	-	(1,972,000)	3,774,342
Sinking Fund - Loan 7162	-	-	-	-
Tura Beach Works	137,411	-	-	137,411
<b>WATER FUND INTERNAL RESERVES</b>	<b>8,152,897</b>	<b>-</b>	<b>(1,972,000)</b>	<b>6,180,897</b>
S64 - Water Headworks	4,227,957	-	-	4,227,957
<b>WATER FUND EXTERNAL RESERVES</b>	<b>4,227,957</b>	<b>-</b>	<b>-</b>	<b>4,227,957</b>
<b>WATER FUND TOTAL</b>	<b>12,380,854</b>	<b>-</b>	<b>(1,972,000)</b>	<b>10,408,854</b>

## SEWER FUND

Description	Opening Balance	Transfers To	Transfers From	Closing Balance
Employee Leave Entitlement	52,942	-	-	52,942
Asset Replacement	2,658,966	-	-	2,658,966
New Works	5,303,241	782,000	-	6,085,241
Loan Repayments	137,748	-	-	137,748
Sinking Fund - Loan 7125	198,550	-	-	198,550
<b>SEWER FUND INTERNAL RESERVES</b>	<b>8,351,447</b>	<b>782,000</b>	<b>-</b>	<b>9,133,447</b>
S64 - Sewer Headworks	1,944,964	-	-	1,944,964
<b>SEWER FUND EXTERNAL RESERVES</b>	<b>1,944,964</b>	<b>-</b>	<b>-</b>	<b>1,944,964</b>
<b>SEWER FUND TOTAL</b>	<b>10,296,411</b>	<b>782,000</b>	<b>-</b>	<b>11,078,411</b>

<b>CONSOLIDATED SUMMARY</b>	<b>37,923,539</b>	<b>2,542,020</b>	<b>(3,628,650)</b>	<b>36,836,909</b>
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\* Note: Opening Balance used above is the Estimated Closing Balances as at 30th June 2014

## Operational Plan Budget Reconciliation

Council Consolidated	LTFP	Difference	Budget Worksheet
<b>Operating Budget</b>			
Rates	44,770,000	-	44,770,000
Fees & User Charges	21,650,000	(15,260)	21,665,260
Specific Purpose Operating Grants	13,777,000	385	13,776,615
Other Revenue [Incl Interest Income]	2,888,000	(11,040)	2,899,040
Lease Income	256,000	-	256,000
Attribution Revenue [Incl Oncosts]	16,400,000	(150,000)	16,550,000
<b>Total Revenue</b>	<b>99,741,000</b>	<b>(175,915)</b>	<b>99,916,915</b>
Employee Costs	21,610,000	(185,910)	21,795,910
Operating Costs	15,504,000	158,015	15,345,985
Asset Maintenance	11,508,000	150	11,507,850
Asset Operations	14,600,000	200	14,599,800
Loan Payments (Interest)	2,178,000	-	2,178,000
Asset Depreciation	23,409,000	-	23,409,000
Attribution Costs	12,400,000	-	12,400,000
<b>Total Expenses</b>	<b>101,209,000</b>	<b>(27,545)</b>	<b>101,236,545</b>
<b>Operating Result</b>	<b>(1,468,000)</b>	<b>(148,370)</b>	<b>(1,319,630)</b>
<b>Capital Budget</b>			
Capital Grants	1,893,000	-	1,893,000
Developer Contributions (S94)	3,215,000	-	3,215,000
Other Capital Contributions	-	-	-
Asset Sales	1,770,000	-	1,770,000
Land Sales	264,000	-	264,000
Reserves Tfr From	1,271,000	184,370	1,086,630
Loan Proceeds	3,170,000	-	3,170,000
Cashflow generated by Asset Depreciation	23,409,000	-	23,409,000
<b>Total Receipts</b>	<b>34,992,000</b>	<b>184,370</b>	<b>34,807,630</b>
Asset Purchases	3,782,000	-	3,782,000
Infrastructure Renewals	16,157,000	-	16,157,000
Infrastructure Upgrade/New	10,681,000	-	10,681,000
Loan Payments (Principal)	2,904,000	36,000	2,868,000
Reserves Tfr To	-	-	-
<b>Total Payments</b>	<b>33,524,000</b>	<b>36,000</b>	<b>33,488,000</b>
<b>Capital Result</b>	<b>1,468,000</b>	<b>148,370</b>	<b>1,319,630</b>
<b>Overall Result</b>	<b>-</b>	<b>-</b>	<b>-</b>

\*\*\* Transfer To/From Reserves shown as Net Movement

## Operational Plan Budget Reconciliation

General Fund (Excl Waste & Plant)	LTFP	Difference	Budget Worksheet
<b>Operating Budget</b>			
Rates	20,615,000	-	20,615,000
Fees & User Charges	5,563,000	(15,260)	5,578,260
Specific Purpose Operating Grants	13,333,000	385	13,332,615
Other Revenue [Incl Interest Income]	1,466,000	(11,040)	1,477,040
Lease Income	255,000	-	255,000
Attribution Revenue [Incl Oncosts]	16,400,000	(150,000)	16,550,000
<b>Total Revenue</b>	<b>57,632,000</b>	<b>(175,915)</b>	<b>57,807,915</b>
Employee Costs	19,445,000	(195,810)	19,640,810
Operating Costs	9,834,000	158,015	9,675,985
Asset Maintenance	6,319,000	150	6,318,850
Asset Operations	4,179,000	200	4,178,800
Loan Payments (Interest)	742,000	-	742,000
Asset Depreciation	11,000,000	-	11,000,000
Attribution Costs	6,577,000	-	6,577,000
<b>Total Expenses</b>	<b>58,096,000</b>	<b>(37,445)</b>	<b>58,133,445</b>
<b>Operating Result</b>	<b>(464,000)</b>	<b>(138,470)</b>	<b>(325,530)</b>
<b>Capital Budget</b>			
Capital Grants	1,893,000	-	1,893,000
Developer Contributions (S94)	641,000	-	641,000
Other Capital Contributions	-	-	-
Asset Sales	-	-	-
Land Sales	264,000	-	264,000
Reserves Tfr From	-	-	-
Loan Proceeds	3,170,000	-	3,170,000
Cashflow generated by Asset Depreciation	11,000,000	-	11,000,000
<b>Total Receipts</b>	<b>16,968,000</b>	<b>-</b>	<b>16,968,000</b>
Asset Purchases	90,000	90,000	
Infrastructure Renewals	11,668,000	-	11,668,000
Infrastructure Upgrade/New	2,579,000	-	2,579,000
Loan Payments (Principal)	1,789,000	36,000	1,753,000
Reserves Tfr To	378,000	(174,470)	552,470
<b>Total Payments</b>	<b>16,504,000</b>	<b>(48,470)</b>	<b>16,552,470</b>
<b>Capital Result</b>	<b>464,000</b>	<b>48,470</b>	<b>415,530</b>
<b>Overall Result</b>	<b>-</b>	<b>(90,000)</b>	<b>90,000</b>

\*\*\* Transfer To/From Reserves shown as Net Movement

## Operational Plan Budget Reconciliation

Plant Fund	LTFP	Difference	Budget Worksheet
<b>Operating Budget</b>			
Rates	-	-	-
Fees & User Charges	6,782,000	-	6,782,000
Specific Purpose Operating Grants	-	-	-
Other Revenue [Incl Interest Income]	-	-	-
Lease Income	-	-	-
Attribution Revenue [Incl Oncosts]	-	-	-
<b>Total Revenue</b>	<b>6,782,000</b>	<b>-</b>	<b>6,782,000</b>
Employee Costs	233,000	9,900	223,100
Operating Costs	-	-	-
Asset Maintenance	-	-	-
Asset Operations	4,239,000	-	4,239,000
Loan Payments (Interest)	-	-	-
Asset Depreciation	1,768,000	-	1,768,000
Attribution Costs	332,000	-	332,000
<b>Total Expenses</b>	<b>6,572,000</b>	<b>9,900</b>	<b>6,562,100</b>
<b>Operating Result</b>	<b>210,000</b>	<b>(9,900)</b>	<b>219,900</b>
<b>Capital Budget</b>			
Capital Grants	-	-	-
Developer Contributions (S94)	-	-	-
Other Capital Contributions	-	-	-
Asset Sales	1,770,000	-	1,770,000
Land Sales	-	-	-
Reserves Tfr From	-	-	-
Loan Proceeds	-	-	-
Cashflow generated by Asset Depreciation	1,768,000	-	1,768,000
<b>Total Receipts</b>	<b>3,538,000</b>	<b>-</b>	<b>3,538,000</b>
Asset Purchases	3,692,000	-	3,692,000
Infrastructure Renewals	-	-	-
Infrastructure Upgrade/New	-	-	-
Loan Payments (Principal)	-	-	-
Reserves Tfr To	56,000	(9,900)	65,900
<b>Total Payments</b>	<b>3,748,000</b>	<b>(9,900)</b>	<b>3,757,900</b>
<b>Capital Result</b>	<b>(210,000)</b>	<b>9,900</b>	<b>(219,900)</b>
<b>Overall Result</b>	<b>-</b>	<b>-</b>	<b>-</b>

\*\*\* Transfer To/From Reserves shown as Net Movement

## Operational Plan Budget Reconciliation

Waste Fund	LTFP	Difference	Budget Worksheet
<b>Operating Budget</b>			
Rates	7,238,000	-	7,238,000
Fees & User Charges	1,200,000	-	1,200,000
Specific Purpose Operating Grants	180,000	-	180,000
Other Revenue [Incl Interest Income]	185,000	-	185,000
Lease Income	1,000	-	1,000
Attribution Revenue [Incl Oncosts]	-	-	-
<b>Total Revenue</b>	<b>8,804,000</b>	<b>-</b>	<b>8,804,000</b>
Employee Costs	286,000	-	286,000
Operating Costs	3,387,000	-	3,387,000
Asset Maintenance	2,498,000	-	2,498,000
Asset Operations	-	-	-
Loan Payments (Interest)	7,000	-	7,000
Asset Depreciation	62,000	-	62,000
Attribution Costs	914,000	-	914,000
<b>Total Expenses</b>	<b>7,154,000</b>	<b>-</b>	<b>7,154,000</b>
<b>Operating Result</b>	<b>1,650,000</b>	<b>-</b>	<b>1,650,000</b>
<b>Capital Budget</b>			
Capital Grants	-	-	-
Developer Contributions (S94)	-	-	-
Other Capital Contributions	-	-	-
Asset Sales	-	-	-
Land Sales	-	-	-
Reserves Tfr From	515,000	-	515,000
Loan Proceeds	-	-	-
Cashflow generated by Asset Depreciation	62,000	-	62,000
<b>Total Receipts</b>	<b>577,000</b>	<b>-</b>	<b>577,000</b>
Asset Purchases	-	-	-
Infrastructure Renewals	-	-	-
Infrastructure Upgrade/New	2,215,000	-	2,215,000
Loan Payments (Principal)	12,000	-	12,000
Reserves Tfr To	-	-	-
<b>Total Payments</b>	<b>2,227,000</b>	<b>-</b>	<b>2,227,000</b>
<b>Capital Result</b>	<b>(1,650,000)</b>	<b>-</b>	<b>(1,650,000)</b>
<b>Overall Result</b>	<b>-</b>	<b>-</b>	<b>-</b>

\*\*\* Transfer To/From Reserves shown as Net Movement

## Operational Plan Budget Reconciliation

Water Fund	LTFP	Difference	Budget Worksheet
<b>Operating Budget</b>			
Rates	2,854,000	-	2,854,000
Fees & User Charges	6,777,000	-	6,777,000
Specific Purpose Operating Grants	141,000	-	141,000
Other Revenue [Incl Interest Income]	623,000	-	623,000
Lease Income	-	-	-
Attribution Revenue [Incl Oncosts]	-	-	-
<b>Total Revenue</b>	<b>10,395,000</b>	<b>-</b>	<b>10,395,000</b>
Employee Costs	841,000	-	841,000
Operating Costs	1,259,000	-	1,259,000
Asset Maintenance	1,553,000	-	1,553,000
Asset Operations	1,311,000	-	1,311,000
Loan Payments (Interest)	-	-	-
Asset Depreciation	4,063,000	-	4,063,000
Attribution Costs	2,352,000	-	2,352,000
<b>Total Expenses</b>	<b>11,379,000</b>	<b>-</b>	<b>11,379,000</b>
<b>Operating Result</b>	<b>(984,000)</b>	<b>-</b>	<b>(984,000)</b>
<b>Capital Budget</b>			
Capital Grants	-	-	-
Developer Contributions (S94)	988,000	-	988,000
Other Capital Contributions	-	-	-
Asset Sales	-	-	-
Land Sales	-	-	-
Reserves Tfr From	1,972,000	-	1,972,000
Loan Proceeds	-	-	-
Cashflow generated by Asset Depreciation	4,063,000	-	4,063,000
<b>Total Receipts</b>	<b>7,023,000</b>	<b>-</b>	<b>7,023,000</b>
Asset Purchases	-	-	-
Infrastructure Renewals	2,459,000	-	2,459,000
Infrastructure Upgrade/New	3,577,000	-	3,577,000
Loan Payments (Principal)	3,000	-	3,000
Reserves Tfr To	-	-	-
<b>Total Payments</b>	<b>6,039,000</b>	<b>-</b>	<b>6,039,000</b>
<b>Capital Result</b>	<b>984,000</b>	<b>-</b>	<b>984,000</b>
<b>Overall Result</b>	<b>-</b>	<b>-</b>	<b>-</b>

\*\*\* Transfer To/From Reserves shown as Net Movement

## Operational Plan Budget Reconciliation

Sewer Fund	LTFP	Difference	Budget Worksheet
<b>Operating Budget</b>			
Rates	14,063,000	-	14,063,000
Fees & User Charges	1,328,000	-	1,328,000
Specific Purpose Operating Grants	123,000	-	123,000
Other Revenue [Incl Interest Income]	614,000	-	614,000
Lease Income	-	-	-
Attribution Revenue [Incl Oncosts]	-	-	-
<b>Total Revenue</b>	<b>16,128,000</b>	<b>-</b>	<b>16,128,000</b>
Employee Costs	805,000	-	805,000
Operating Costs	1,024,000	-	1,024,000
Asset Maintenance	1,138,000	-	1,138,000
Asset Operations	4,871,000	-	4,871,000
Loan Payments (Interest)	1,429,000	-	1,429,000
Asset Depreciation	6,516,000	-	6,516,000
Attribution Costs	2,225,000	-	2,225,000
<b>Total Expenses</b>	<b>18,008,000</b>	<b>-</b>	<b>18,008,000</b>
<b>Operating Result</b>	<b>(1,880,000)</b>	<b>-</b>	<b>(1,880,000)</b>
<b>Capital Budget</b>			
Capital Grants	-	-	-
Developer Contributions (S94)	1,586,000	-	1,586,000
Other Capital Contributions	-	-	-
Asset Sales	-	-	-
Land Sales	-	-	-
Reserves Tfr From	-	-	-
Loan Proceeds	-	-	-
Cashflow generated by Asset Depreciation	6,516,000	-	6,516,000
<b>Total Receipts</b>	<b>8,102,000</b>	<b>-</b>	<b>8,102,000</b>
Asset Purchases	-	-	-
Infrastructure Renewals	2,030,000	-	2,030,000
Infrastructure Upgrade/New	2,310,000	-	2,310,000
Loan Payments (Principal)	1,100,000	-	1,100,000
Reserves Tfr To	782,000	-	782,000
<b>Total Payments</b>	<b>6,222,000</b>	<b>-</b>	<b>6,222,000</b>
<b>Capital Result</b>	<b>1,880,000</b>	<b>-</b>	<b>1,880,000</b>
<b>Overall Result</b>	<b>-</b>	<b>-</b>	<b>-</b>

\*\*\* Transfer To/From Reserves shown as Net Movement



	Childrens Services	Communications and Community Engagement	Community and Relationship Administration	Community Services	Cultural Services		
<b>Operating Budget</b>							
Rates					309,300		
Fees & User Charges	1,258,655	6,000	1,000	269,000	22,000		
Specific Purpose Operating Grants	1,089,545			1,258,700	147,000		
Operating Contributions & Other Revenue [Incl Interest Income]	35,540			6,000	46,000		
Lease Income							
Dividends from Commercial Operations (water & sewerage)							
Attribution Revenue [Incl Oncost Recoveries]		227,000	253,000				
<b>Total Revenue</b>	<b>2,383,740</b>	<b>233,000</b>	<b>254,000</b>	<b>1,533,700</b>	<b>524,300</b>		
Employee Costs	1,937,955	324,850	345,000	1,109,160	1,017,000		
Operating Costs	286,885	151,000	3,000	1,116,800	285,000		
Asset Maintenance	146,850			15,000	26,000		
Asset Operations	59,800			73,000	23,000		
Loan Payments (Interest)					105,000		
Asset Depreciation							
Attribution Costs	262,000	62,000	170,000	255,000	359,000		
<b>Total Expenses</b>	<b>2,693,490</b>	<b>537,850</b>	<b>518,000</b>	<b>2,568,960</b>	<b>1,815,000</b>		
<b>Operating Result</b>	<b>(309,750)</b>	<b>(304,850)</b>	<b>(264,000)</b>	<b>(1,035,260)</b>	<b>(1,290,700)</b>		
<b>Capital Budget</b>							
Capital Grants							
Developer Contributions (S94)							
Other Capital Contributions							
Asset Sales							
Land Sales							
Reserves Tfr From	47,750						
Loan Proceeds							
Cashflow generated by Asset Depreciation							
<b>Total Receipts</b>	<b>47,750</b>						
Asset Purchases					90,000		
Infrastructure Renewals							
Infrastructure Upgrade/New							
Loan Payments (Principal)					109,000		
Reserves Tfr To							
<b>Total Payments</b>					<b>199,000</b>		
<b>Capital Result</b>	<b>47,750</b>				<b>(199,000)</b>		
<b>General Revenue Funding</b>	<b>(262,000)</b>	<b>(304,850)</b>	<b>(264,000)</b>	<b>(1,035,260)</b>	<b>(1,489,700)</b>	-	-
<b>Overall Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Asset Value (\$)</b>	<b>70,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,750,000</b>	<b>-</b>	<b>-</b>
<b>Employee's (Full Time Equivalents)</b>	<b>29.19</b>	<b>2.43</b>	<b>3.00</b>	<b>12.61</b>	<b>12.71</b>	<b>-</b>	<b>-</b>





	An Enterprising Place						
	Business Growth	Tourism	Business Units				
<b>Operating Budget</b>							
Rates		460,000	364,500				
Fees & User Charges			700,000				
Specific Purpose Operating Grants			131,300				
Operating Contributions & Other Revenue [Incl Interest Income]			36,000				
Lease Income			49,000				
Dividends from Commercial Operations (water & sewerage)							
Attribution Revenue [Incl Oncost Recoveries]							
<b>Total Revenue</b>		<b>460,000</b>	<b>1,280,800</b>				
Employee Costs	275,000						
Operating Costs	208,000	333,000	479,500				
Asset Maintenance							
Asset Operations			325,000				
Loan Payments (Interest)			160,000				
Asset Depreciation							
Attribution Costs	70,000	7,000	42,000				
<b>Total Expenses</b>	<b>553,000</b>	<b>340,000</b>	<b>1,006,500</b>				
<b>Operating Result</b>	<b>(553,000)</b>	<b>120,000</b>	<b>274,300</b>				
<b>Capital Budget</b>							
Capital Grants							
Developer Contributions (S94)							
Other Capital Contributions							
Asset Sales							
Land Sales			264,000				
Reserves Tfr From			12,820				
Loan Proceeds							
Cashflow generated by Asset Depreciation							
<b>Total Receipts</b>			<b>276,820</b>				
Asset Purchases							
Infrastructure Renewals			1,155,000				
Infrastructure Upgrade/New			95,000				
Loan Payments (Principal)			291,000				
Reserves Tfr To		186,000	373,800				
<b>Total Payments</b>		<b>186,000</b>	<b>1,914,800</b>				
<b>Capital Result</b>		<b>(186,000)</b>	<b>(1,637,980)</b>				
<b>General Revenue Funding</b>	<b>(553,000)</b>	<b>(66,000)</b>	<b>(1,363,680)</b>	-	-	-	-
<b>Overall Surplus / (Deficit)</b>	-	-	-	-	-	-	-
<b>Asset Value (\$)</b>	-	-	<b>5,140,000</b>	-	-	-	-
<b>Employee's (Full Time Equivalents)</b>	<b>2.00</b>	-	-	-	-	-	-



	Building and Environmental Health Services	Environmental Services	Planning and Environment Administration	Planning Services			
<b>Operating Budget</b>							
Rates		772,600					
Fees & User Charges	1,137,605	139,000		573,000			
Specific Purpose Operating Grants		249,500		12,250			
Operating Contributions & Other Revenue [Incl Interest Income]	9,000	93,500		8,000			
Lease Income							
Dividends from Commercial Operations (water & sewerage)							
Attribution Revenue [Incl Oncost Recoveries]		160,000					
<b>Total Revenue</b>	<b>1,146,605</b>	<b>1,414,600</b>		<b>593,250</b>			
Employee Costs	1,032,570	1,266,000	833,000	854,500			
Operating Costs	120,000	1,026,000	24,000	270,000			
Asset Maintenance		56,000					
Asset Operations							
Loan Payments (Interest)							
Asset Depreciation							
Attribution Costs	261,000	327,000	269,000	378,000			
<b>Total Expenses</b>	<b>1,413,570</b>	<b>2,675,000</b>	<b>1,126,000</b>	<b>1,502,500</b>			
<b>Operating Result</b>	<b>(266,965)</b>	<b>(1,260,400)</b>	<b>(1,126,000)</b>	<b>(909,250)</b>			
<b>Capital Budget</b>							
Capital Grants							
Developer Contributions (S94)							
Other Capital Contributions							
Asset Sales							
Land Sales							
Reserves Tfr From		110,000		6,400			
Loan Proceeds							
Cashflow generated by Asset Depreciation							
<b>Total Receipts</b>		<b>110,000</b>		<b>6,400</b>			
Asset Purchases							
Infrastructure Renewals							
Infrastructure Upgrade/New							
Loan Payments (Principal)							
Reserves Tfr To		100,000					
<b>Total Payments</b>		<b>100,000</b>					
<b>Capital Result</b>		<b>10,000</b>		<b>6,400</b>			
<b>General Revenue Funding</b>	<b>(266,965)</b>	<b>(1,250,400)</b>	<b>(1,126,000)</b>	<b>(902,850)</b>	-	-	-
<b>Overall Surplus / (Deficit)</b>	-	-	-	-	-	-	-
<b>Asset Value (\$)</b>	-	<b>1,210,000</b>	-	-	-	-	-
<b>Employee's (Full Time Equivalents)</b>	<b>9.00</b>	<b>13.69</b>	<b>8.60</b>	<b>7.24</b>	-	-	-

\*\*\* Above amounts reflect 2015 Original Budget \*\*\*



	Council Buildings	Emergency Services	Infrastructure Waste and Water Administration	Recreation Assets	Sewer Services	Transport	Waste Services
<b>Operating Budget</b>							
Rates		585,600	49,000	773,100	14,063,000	1,482,500	7,238,000
Fees & User Charges			123,000	1,177,000	1,328,000	6,782,000	1,200,000
Specific Purpose Operating Grants		638,000			123,000	4,238,000	180,000
Operating Contributions & Other Revenue [Incl Interest Income]			1,000		614,000	6,000	185,000
Lease Income	10,000			196,000			1,000
Dividends from Commercial Operations (water & sewerage)							
Attribution Revenue [Incl Oncost Recoveries]	1,558,000		7,850,000				
<b>Total Revenue</b>	<b>1,568,000</b>	<b>1,223,600</b>	<b>8,023,000</b>	<b>2,146,100</b>	<b>16,128,000</b>	<b>12,508,500</b>	<b>8,804,000</b>
Employee Costs			4,993,635	666,000	805,000	223,100	286,000
Operating Costs	40,000	792,000	262,000	403,800	1,024,000	70,000	3,387,000
Asset Maintenance	148,000			575,000	1,138,000	5,352,000	2,498,000
Asset Operations	424,000	178,000	47,000	1,895,000	4,871,000	5,393,000	
Loan Payments (Interest)				140,000	1,429,000	128,000	7,000
Asset Depreciation							
Attribution Costs	49,000	96,000	1,543,000	211,000	2,225,000	728,000	914,000
<b>Total Expenses</b>	<b>661,000</b>	<b>1,066,000</b>	<b>6,845,635</b>	<b>3,890,800</b>	<b>11,492,000</b>	<b>11,894,100</b>	<b>7,092,000</b>
<b>Operating Result</b>	<b>907,000</b>	<b>157,600</b>	<b>1,177,365</b>	<b>(1,744,700)</b>	<b>4,636,000</b>	<b>614,400</b>	<b>1,712,000</b>
<b>Capital Budget</b>							
Capital Grants		131,000		300,000		1,462,000	
Developer Contributions (S94)			641,000		1,586,000		
Other Capital Contributions						1,770,000	
Asset Sales							
Land Sales							
Reserves Tfr From				173,080		508,700	515,000
Loan Proceeds	1,500,000					1,670,000	
Cashflow generated by Asset Depreciation							
<b>Total Receipts</b>	<b>1,500,000</b>	<b>131,000</b>	<b>641,000</b>	<b>473,080</b>	<b>1,586,000</b>	<b>5,410,700</b>	<b>515,000</b>
Asset Purchases						3,692,000	
Infrastructure Renewals	1,350,000			1,592,000	2,030,000	7,571,000	
Infrastructure Upgrade/New				583,000	2,310,000	1,901,000	2,215,000
Loan Payments (Principal)				145,000	1,100,000	150,000	12,000
Reserves Tfr To			641,000		782,000	65,900	
<b>Total Payments</b>	<b>1,350,000</b>		<b>641,000</b>	<b>2,320,000</b>	<b>6,222,000</b>	<b>13,379,900</b>	<b>2,227,000</b>
<b>Capital Result</b>	<b>150,000</b>	<b>131,000</b>		<b>(1,846,920)</b>	<b>(4,636,000)</b>	<b>(7,969,200)</b>	<b>(1,712,000)</b>
<b>General Revenue Funding</b>	<b>1,057,000</b>	<b>288,600</b>	<b>1,177,365</b>	<b>(3,591,620)</b>	<b>-</b>	<b>(7,354,800)</b>	<b>-</b>
<b>Overall Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Asset Value (\$)</b>	<b>63,430,000</b>	<b>3,310,000</b>	<b>3,410,000</b>	<b>99,210,000</b>	<b>198,250,000</b>	<b>1,089,362,000</b>	<b>14,480,000</b>
<b>Employee's (Full Time Equivalents)</b>	<b>-</b>	<b>-</b>	<b>151.90</b>	<b>2.00</b>	<b>7.00</b>	<b>2.40</b>	<b>3.00</b>



		Water Services						
<b>Operating Budget</b>								
Rates		2,854,000						
Fees & User Charges		6,777,000						
Specific Purpose Operating Grants		141,000						
Operating Contributions & Other Revenue [Incl Interest Income]		623,000						
Lease Income								
Dividends from Commercial Operations (water & sewerage)								
Attribution Revenue [Incl Oncost Recoveries]								
<b>Total Revenue</b>		<b>10,395,000</b>						
Employee Costs		841,000						
Operating Costs		1,259,000						
Asset Maintenance		1,553,000						
Asset Operations		1,311,000						
Loan Payments (Interest)								
Asset Depreciation								
Attribution Costs		2,352,000						
<b>Total Expenses</b>		<b>7,316,000</b>						
<b>Operating Result</b>		<b>3,079,000</b>						
<b>Capital Budget</b>								
Capital Grants								
Developer Contributions (S94)		988,000						
Other Capital Contributions								
Asset Sales								
Land Sales								
Reserves Tfr From		1,972,000						
Loan Proceeds								
Cashflow generated by Asset Depreciation								
<b>Total Receipts</b>		<b>2,960,000</b>						
Asset Purchases								
Infrastructure Renewals		2,459,000						
Infrastructure Upgrade/New		3,577,000						
Loan Payments (Principal)		3,000						
Reserves Tfr To								
<b>Total Payments</b>		<b>6,039,000</b>						
<b>Capital Result</b>		<b>(3,079,000)</b>						
<b>General Revenue Funding</b>		-	-	-	-	-	-	-
<b>Overall Surplus / (Deficit)</b>		-	-	-	-	-	-	-
<b>Asset Value (\$)</b>		<b>195,850,000</b>	-	-	-	-	-	-
<b>Employee's (Full Time Equivalents)</b>		<b>7.50</b>	-	-	-	-	-	-



	Customer Services	Financial Management	General Purpose	Governance and Executive	Information and Communication Technology	Workforce Administration	
<b>Operating Budget</b>							
Rates		148,400	15,670,000				
Fees & User Charges	27,000	75,000			65,000	5,000	
Specific Purpose Operating Grants			5,568,320				
Operating Contributions & Other Revenue [Incl Interest Income]	7,000	10,000	1,090,000			129,000	
Lease Income							
Dividends from Commercial Operations (water & sewerage)							
Attribution Revenue [Incl Oncost Recoveries]	870,000	1,848,000			1,308,000	2,476,000	
<b>Total Revenue</b>	<b>904,000</b>	<b>2,081,400</b>	<b>22,328,320</b>		<b>1,373,000</b>	<b>2,610,000</b>	
Employee Costs	678,200	1,315,740		430,000	1,155,200	1,407,000	
Operating Costs	129,000	472,000	300,000	694,000	1,303,000	907,000	
Asset Maintenance							
Asset Operations							
Loan Payments (Interest)		209,000					
Asset Depreciation							
Attribution Costs	348,000	546,000	5,000	400,000	342,000	179,000	
<b>Total Expenses</b>	<b>1,155,200</b>	<b>2,542,740</b>	<b>305,000</b>	<b>1,524,000</b>	<b>2,800,200</b>	<b>2,493,000</b>	
<b>Operating Result</b>	<b>(251,200)</b>	<b>(461,340)</b>	<b>22,023,320</b>	<b>(1,524,000)</b>	<b>(1,427,200)</b>	<b>117,000</b>	
<b>Capital Budget</b>							
Capital Grants							
Developer Contributions (S94)							
Other Capital Contributions							
Asset Sales							
Land Sales							
Reserves Tfr From						282,900	
Loan Proceeds							
Cashflow generated by Asset Depreciation							
<b>Total Receipts</b>						<b>282,900</b>	
Asset Purchases							
Infrastructure Renewals							
Infrastructure Upgrade/New							
Loan Payments (Principal)		1,058,000					
Reserves Tfr To			338,320	55,000			
<b>Total Payments</b>		<b>1,058,000</b>	<b>338,320</b>	<b>55,000</b>			
<b>Capital Result</b>		<b>(1,058,000)</b>	<b>(338,320)</b>	<b>(55,000)</b>		<b>282,900</b>	
<b>General Revenue Funding</b>	<b>(251,200)</b>	<b>(1,519,340)</b>	<b>21,685,000</b>	<b>(1,579,000)</b>	<b>(1,427,200)</b>	<b>399,900</b>	<b>-</b>
<b>Overall Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Asset Value (\$)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Employee's (Full Time Equivalents)</b>	<b>8.80</b>	<b>12.91</b>	<b>-</b>	<b>3.00</b>	<b>13.39</b>	<b>8.20</b>	<b>-</b>

# Major Projects

## General

<b>Buildings</b>	<b>1.350</b>
<b>Infrastructure Renewals</b>	<b>1.350</b>
Bega Depot	1.350
<b>Commercial Business</b>	<b>0.848</b>
<b>Infrastructure Renewals</b>	<b>0.848</b>
Renewal Program [General]	0.848
<b>Recreation, Parks &amp; Reserves</b>	<b>2.175</b>
<b>Infrastructure Renewals</b>	<b>1.592</b>
LPMA Crown Grant - 300k	0.300
Renewal Program [General]	0.780
SV - Recreation Facilities	0.512
<b>Infrastructure Upgrade and New</b>	<b>0.583</b>
Upgrade Program [General]	0.583
<b>Sundry</b>	<b>0.402</b>
<b>Infrastructure Renewals</b>	<b>0.307</b>
Renewal Program [General]	0.307
<b>Infrastructure Upgrade and New</b>	<b>0.095</b>
Upgrade Program [General]	0.095
<b>Transport</b>	<b>9.472</b>
<b>Infrastructure Renewals</b>	<b>7.571</b>
Flood Proofing	0.265
Main Street Program	0.530
Renewal Program [General]	1.264
Repair Program	1.555
Roads to Recovery	0.850
Rural Seal Roads Rehabilitation Program (\$25/M2)	1.040
SV - Collector Roads	0.392
Timber Bridge Rehabilitation Program	0.636
Urban Sealed Rehabilitation Program (\$35/M2)	1.039
<b>Infrastructure Upgrade and New</b>	<b>1.901</b>
Bridge Construction	0.318
Merimbula Bypass	0.636
Rural Sealed Construction	0.150
Upgrade Program [General]	0.320
Urban Sealed Construction	0.477

# Major Projects

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## Waste

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<b>Waste Infrastructure</b>	<b>2.215</b>
<b>Infrastructure Upgrade and New</b>	<b>2.215</b>
Merimbula Transfer Station	1.023
Central Waste Facility	1.192

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## Water

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<b>Water Infrastructure</b>	<b>6.036</b>
<b>Infrastructure Renewals</b>	<b>2.459</b>
30-year Renewal Works (AMP & Consolidated)	2.459
<b>Infrastructure Upgrade and New</b>	<b>3.577</b>
Bemboka Water Treatment Plant	0.397
Nutley's Creek Reservoir	2.332
Quamma Mains	0.848

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## Sewer

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<b>Sewer Infrastructure</b>	<b>4.340</b>
<b>Infrastructure Renewals</b>	<b>2.030</b>
Renewal Program [General]	0.189
30-Year Renewal Program	0.756
Retic Mains Rehabilitation (MWH Report)	1.085
<b>Infrastructure Upgrade and New</b>	<b>2.310</b>
Upgrade Program [General]	1.419
Bermagui Sewer Treatment Plant	0.530
Retic Mains Rehabilitation (MWH Report)	0.361